

Fill in this information to identify the case:

United States Bankruptcy Court for the:

District of New Jersey

(State)

Case number (if known): _____

Chapter 11

Check if this is an amended filing

Official Form 201

Voluntary Petition for Non-Individuals Filing for Bankruptcy

06/22

If more space is needed, attach a separate sheet to this form. On the top of any additional pages, write the debtor's name and the case number (if known). For more information, a separate document, *Instructions for Bankruptcy Forms for Non-Individuals*, is available.

1. Debtor's Name	One Kings Lane LLC										
2. All other names debtor used in the last 8 years	N/A										
Include any assumed names, trade names, and <i>doing business as</i> names											
3. Debtor's federal Employer Identification Number (EIN)	2	7	-	1	4	3	4	7	5	9	
4. Debtor's address	Principal place of business					Mailing address, if different from principal place of business					
650 Liberty Avenue					Number	Street	Number	Street			
Union, New Jersey 07083					City	State	Zip Code	P.O. Box	City	State	Zip Code
Location of principal assets, if different from principal place of business											
Union County					County	Number	Street				
5. Debtor's website (URL)	https://www.bedbathandbeyond.com/										
6. Type of debtor	<input checked="" type="checkbox"/> Corporation (including Limited Liability Company (LLC) and Limited Liability Partnership (LLP)) <input type="checkbox"/> Partnership (excluding LLP) <input type="checkbox"/> Other. Specify: _____										

Debtor

One Kings Lane LLC

Name

Case number (if known)

7. Describe debtor's business**A. Check One:**

Health Care Business (as defined in 11 U.S.C. § 101(27A))
 Single Asset Real Estate (as defined in 11 U.S.C. § 101(51B))
 Railroad (as defined in 11 U.S.C. § 101(44))
 Stockbroker (as defined in 11 U.S.C. § 101(53A))
 Commodity Broker (as defined in 11 U.S.C. § 101(6))
 Clearing Bank (as defined in 11 U.S.C. § 781(3))
 None of the above

B. Check all that apply:

Tax-exempt entity (as described in 26 U.S.C. § 501)
 Investment company, including hedge fund or pooled investment vehicle (as defined in 15 U.S.C. § 80a-3)
 Investment advisor (as defined in 15 U.S.C. § 80b-2(a)(11))

C. NAICS (North American Industry Classification System) 4-digit code that best describes debtor. See <http://www.uscourts.gov/four-digit-national-association-naics-codes>.

4422 (Home Furnishings Stores)**8. Under which chapter of the Bankruptcy Code is the debtor filing?****Check One:**

Chapter 7
 Chapter 9
 Chapter 11. **Check all that apply:**

The debtor is a small business debtor as defined in 11 U.S.C. § 101(51D), and its aggregate noncontingent liquidated debts (excluding debts owed to insiders or affiliates) are less than \$3,024,725. If this sub-box is selected, attach the most recent balance sheet, statement of operations, cash-flow statement, and federal income tax return or if any of these documents do not exist, follow the procedure in 11 U.S.C. § 1116(1)(B).
 The debtor is a debtor as defined in 11 U.S.C. § 1182(1), its aggregate noncontingent liquidated debts (excluding debts owed to insiders or affiliates) are less than \$7,500,000, and it chooses to proceed under Subchapter V of Chapter 11. If this sub-box is selected, attach the most recent balance sheet, statement of operations, cash-flow statement, and federal income tax return, or if any of these documents do not exist, follow the procedure in 11 U.S.C. § 1116(1)(B).
 A plan is being filed with this petition.
 Acceptances of the plan were solicited prepetition from one or more classes of creditors, in accordance with 11 U.S.C. § 1126(b).
 The debtor is required to file periodic reports (for example, 10K and 10Q) with the Securities and Exchange Commission according to § 13 or 15(d) of the Securities Exchange Act of 1934. File the *Attachment to Voluntary Petition for Non-Individuals Filing for Bankruptcy under Chapter 11* (Official Form 201A) with this form.
 The debtor is a shell company as defined in the Securities Exchange Act of 1934 Rule 12b-2.

Chapter 12

9. Were prior bankruptcy cases filed by or against the debtor within the last 8 years?

If more than 2 cases, attach a separate list.

No District _____ When MM/DD/YYYY Case number _____
 Yes. District _____ When MM/DD/YYYY Case number _____

Debtor One Kings Lane LLC
Name

Case number (if known) _____

10. Are any bankruptcy cases pending or being filed by a business partner or an affiliate of the debtor?

No
 Yes. Debtor See Rider 1 Relationship Affiliate
 District District of New Jersey When 04/23/2023
 Case number, if known _____ MM / DD / YYYY

List all cases. If more than 1, attach a separate list.

11. Why is the case filed in *this* district? *Check all that apply:*

Debtor has had its domicile, principal place of business, or principal assets in this district for 180 days immediately preceding the date of this petition or for a longer part of such 180 days than in any other district.
 A bankruptcy case concerning debtor's affiliate, general partner, or partnership is pending in this district.

12. Does the debtor own or have possession of any real property or personal property that needs immediate attention?

No
 Yes. Answer below for each property that needs immediate attention. Attach additional sheets if needed.

Why does the property need immediate attention? (Check all that apply.)

It poses or is alleged to pose a threat of imminent and identifiable hazard to public health or safety.
 What is the hazard? _____
 It needs to be physically secured or protected from the weather.
 It includes perishable goods or assets that could quickly deteriorate or lose value without attention (for example, livestock, seasonal goods, meat, dairy, produce, or securities-related assets or other options).
 Other _____

Where is the property? _____

Number _____ Street _____

City _____ State _____ Zip Code _____

Is the property insured?

No
 Yes. Insurance agency _____
 Contact name _____
 Phone _____

Statistical and administrative information

13. Debtor's estimation of available funds *Check one:*

Funds will be available for distribution to unsecured creditors.
 After any administrative expenses are paid, no funds will be available for distribution to unsecured creditors.

14. Estimated number of creditors (on a consolidated basis)

<input type="checkbox"/> 1-49	<input type="checkbox"/> 1,000-5,000	<input checked="" type="checkbox"/> 25,001-50,000
<input type="checkbox"/> 50-99	<input type="checkbox"/> 5,001-10,000	<input type="checkbox"/> 50,001-100,000
<input type="checkbox"/> 100-199	<input type="checkbox"/> 10,001-25,000	<input type="checkbox"/> More than 100,000
<input type="checkbox"/> 200-999		

Debtor

One Kings Lane LLC

Name

Case number (if known)

15. Estimated assets (on a consolidated basis)

<input type="checkbox"/>	\$0-\$50,000	<input type="checkbox"/>	\$1,000,001-\$10 million	<input type="checkbox"/>	\$500,000,001-\$1 billion
<input type="checkbox"/>	\$50,001-\$100,000	<input type="checkbox"/>	\$10,000,001-\$50 million	<input checked="" type="checkbox"/>	\$1,000,000,001-\$10 billion
<input type="checkbox"/>	\$100,001-\$500,000	<input type="checkbox"/>	\$50,000,001-\$100 million	<input type="checkbox"/>	\$10,000,000,001-\$50 billion
<input type="checkbox"/>	\$500,001-\$1 million	<input type="checkbox"/>	\$100,000,001-\$500 million	<input type="checkbox"/>	More than \$50 billion

16. Estimated liabilities (on a consolidated basis)

<input type="checkbox"/>	\$0-\$50,000	<input type="checkbox"/>	\$1,000,001-\$10 million	<input type="checkbox"/>	\$500,000,001-\$1 billion
<input type="checkbox"/>	\$50,001-\$100,000	<input type="checkbox"/>	\$10,000,001-\$50 million	<input checked="" type="checkbox"/>	\$1,000,000,001-\$10 billion
<input type="checkbox"/>	\$100,001-\$500,000	<input type="checkbox"/>	\$50,000,001-\$100 million	<input type="checkbox"/>	\$10,000,000,001-\$50 billion
<input type="checkbox"/>	\$500,001-\$1 million	<input type="checkbox"/>	\$100,000,001-\$500 million	<input type="checkbox"/>	More than \$50 billion

Request for Relief, Declaration, and Signatures

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

17. Declaration and signature of authorized representative of debtor

The debtor requests relief in accordance with the chapter of title 11, United States Code, specified in this petition.

I have been authorized to file this petition on behalf of the debtor.

I have examined the information in this petition and have a reasonable belief that the information is true and correct.

I declare under penalty of perjury that the foregoing is true and correct.

Executed on 04/23/2023
MM/ DD / YYYY

/s/ Holly Etlin

Signature of authorized representative of debtor

Holly Etlin

Printed name

Title Chief Restructuring Officer

18. Signature of attorney

/s/ Michael D. Sirota

Signature of attorney for debtor

Date

04/23/2023

MM/DD/YYYY

Michael D. Sirota

Printed name

Cole Schotz P.C.

Firm name

Court Plaza North, 25 Main Street

Number

Street

New Jersey

State

07601

ZIP Code

City

(201) 489-3000

Contact phone

msirota@coleschotz.com

Email address

014321986

Bar number

New Jersey

State

Fill in this information to identify the case:

United States Bankruptcy Court for the:

District of New Jersey

(State)

Case number (if known): _____

Chapter 11

Check if this is an amended filing

Rider 1

Pending Bankruptcy Cases Filed by the Debtor and Affiliates of the Debtor

On the date hereof, each of the entities listed below (collectively, the "Debtors") filed a petition in the United States Bankruptcy Court for the District of New Jersey for relief under chapter 11 of title 11 of the United States Code. The Debtors have moved for joint administration of these cases under the case number assigned to the chapter 11 case of Bed Bath & Beyond Inc.

- Bed Bath & Beyond Inc.
- Alamo Bed Bath & Beyond Inc.
- BBB Canada LP Inc.
- BBB Value Services Inc.
- BBBY Management Corporation
- BBBYCF LLC
- BBBYTF LLC
- Bed Bath & Beyond of Annapolis, Inc.
- Bed Bath & Beyond of Arundel Inc.
- Bed Bath & Beyond of Baton Rouge Inc.
- Bed Bath & Beyond of Birmingham Inc.
- Bed Bath & Beyond of Bridgewater Inc.
- Bed Bath & Beyond of California Limited Liability Company
- Bed Bath & Beyond of Davenport Inc.
- Bed Bath & Beyond of East Hanover Inc.
- Bed Bath & Beyond of Edgewater Inc.
- Bed Bath & Beyond of Falls Church, Inc.
- Bed Bath & Beyond of Fashion Center, Inc.
- Bed Bath & Beyond of Frederick, Inc.
- Bed Bath & Beyond of Gaithersburg Inc.
- Bed Bath & Beyond of Gallery Place L.L.C.
- Bed Bath & Beyond of Knoxville Inc.
- Bed Bath & Beyond of Lexington Inc.
- Bed Bath & Beyond of Lincoln Park Inc.
- Bed Bath & Beyond of Louisville Inc.
- Bed Bath & Beyond of Mandeville Inc.
- Bed Bath & Beyond of Opry Inc.
- Bed Bath & Beyond of Overland Park Inc.
- Bed Bath & Beyond of Palm Desert Inc.
- Bed Bath & Beyond of Paradise Valley Inc.
- Bed Bath & Beyond of Pittsford Inc.
- Bed Bath & Beyond of Portland Inc.
- Bed Bath & Beyond of Rockford Inc.
- Bed Bath & Beyond of Towson Inc.
- Bed Bath & Beyond of Virginia Beach Inc.
- Bed Bath & Beyond of Waldorf Inc.
- Bed Bath & Beyond of Woodbridge Inc.
- bed 'n bath Stores Inc.
- Bed, Bath & Beyond of Manhattan, Inc.
- Buy Buy Baby of Rockville, Inc.
- Buy Buy Baby of Totowa, Inc.
- Buy Buy Baby, Inc.
- BWAQ LLC
- Chef C Holdings LLC
- Decorist, LLC
- Deerbrook Bed Bath & Beyond Inc.
- Harmon of Brentwood, Inc.
- Harmon of Caldwell, Inc.
- Harmon of Carlstadt, Inc.
- Harmon of Franklin, Inc.
- Harmon of Greenbrook II, Inc.
- Harmon of Hackensack, Inc.
- Harmon of Hanover, Inc.
- Harmon of Hartsdale, Inc.
- Harmon of Manalapan, Inc.
- Harmon of Massapequa, Inc.
- Harmon of Melville, Inc.
- Harmon of New Rochelle, Inc.
- Harmon of Newton, Inc.
- Harmon of Old Bridge, Inc.
- Harmon of Plainview, Inc.
- Harmon of Raritan, Inc.
- Harmon of Rockaway, Inc.
- Harmon of Shrewsbury, Inc.
- Harmon of Totowa, Inc.
- Harmon of Wayne, Inc.
- Harmon of Westfield, Inc.
- Harmon of Yonkers, Inc.
- Harmon Stores, Inc.
- Liberty Procurement Co. Inc.
- Of a Kind, Inc.
- One Kings Lane LLC
- San Antonio Bed Bath & Beyond Inc.
- Springfield Buy Buy Baby, Inc.

**UNITED STATES BANKRUPTCY COURT
DISTRICT OF NEW JERSEY**

In re:) Chapter 11
)
ONE KINGS LANE LLC,) Case No. 23-_____ (_____
)
Debtor.) (Joint Administration Requested)
)

LIST OF EQUITY SECURITY HOLDERS¹

Equity Holder	Address of Equity Holder	Percentage of Equity Held
Bed Bath & Beyond Inc.	650 Liberty Avenue Union, New Jersey 07083	100%

¹ This list serves as the disclosure required to be made by the debtor pursuant to Rule 1007 of the Federal Rules of Bankruptcy Procedure. All equity positions listed indicate the record holder of such equity as of the date of commencement of the chapter 11 case.

**UNITED STATES BANKRUPTCY COURT
DISTRICT OF NEW JERSEY**

In re:) Chapter 11
)
ONE KINGS LANE LLC,) Case No. 23-_____ (_____
)
Debtor.) (Joint Administration Requested)
)

CORPORATE OWNERSHIP STATEMENT

Pursuant to Rules 1007(a)(1) and 7007.1 of the Federal Rules of Bankruptcy Procedure, the following are corporations, other than a government unit, that directly or indirectly own 10% or more of any class of the debtor's equity interest:

Shareholder	Approximate Percentage of Shares Held
Bed Bath & Beyond Inc.	100%

Fill in this information to identify the case:

Debtor name: Bed Bath & Beyond Inc, et al.
 United States Bankruptcy Court for the District of New Jersey
 (State)
 Case number (If known): _____

Check if this is an amended filing

Official Form 204

Chapter 11 or Chapter 9 Cases: Consolidated List of Creditors Who Have the 30 Largest Unsecured Claims and Are Not Insiders¹

12/15

A list of creditors holding the 50 largest unsecured claims must be filed in a Chapter 11 or Chapter 9 case. Include claims which the debtor disputes. Do not include claims by any person or entity who is an insider, as defined in 11 U.S.C. § 101(31). Also, do not include claims by secured creditors, unless the unsecured claim resulting from inadequate collateral value places the creditor among the holders of the 30 largest unsecured claims.

Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim		
				Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
1 BNY MELLON 500 ROSS ST 12TH FLOOR PITTSBURGH, PA 15262	CLAYTON COLQUITT (412)-236-5807 CLAYTON.COLQUITT@BNYMELLON.COM	UNSECURED BONDS				\$1,184,694,000.00
2 PERSONALIZATIONMALL 51 SHORE DR BURR RIDGE, IL 60527	ROBERT TURNER (630)-910-6000 ROBERTT@PMALL.COM	TRADE PAYABLE				\$11,095,721.42
3 INTERSOFT DATA LABS INC 1330 W FULTON MARKET CHICAGO, IL 60607	RALPH LIUZZO (410)-461-4723 RALPH.LIUZZO@INTSOFT.COM	TRADE PAYABLE				\$6,836,763.63
4 FEDERAL HEATH SIGN COMPANY LLC P.O. BOX 678203 TAMPA, FL 33626	SUSAN ALDRIDGE (800)-342-2597 SALDRIDGE@FEDERALHEATH.COM	TRADE PAYABLE				\$6,770,268.26
5 KDM POSOLUTIONS GROUP 10450 MEDALLION CINCINNATI, OH 45241	BILL ZIMMERMAN (513)-769-3500 B.ZIMMERMAN@KDMPOP.COM	TRADE PAYABLE				\$6,641,012.24
6 COMMISSION JUNCTION INC 530 E. MONTECITO STREET #106 SANTA BARBARA, CA 93103	SOPHIE RAMOS (805)-971-3037 CJAR@CJ.COM	TRADE PAYABLE				\$6,162,076.79
7 IDX 101 RIVER RIDGE JEFFERSONVILLE, IN 47130	ROBERT GIOVINO (800)-939-4170 ROBERT.GIOVINO@IDXCORPORATION.COM	TRADE PAYABLE				\$4,920,884.34

¹ On a consolidated basis. The information herein shall not constitute an admission of liability by, nor is it binding on, and Debtors with respect to all or any portion of the claims listed below. Moreover, nothing herein shall affect any Debtor's right to challenge the amount or characterization of any claim at a later date.

	Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim		
					Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
8	NATIONAL TREE COMPANY 2 COMMERCE DRIVE CRANFORD, NJ 07016	DONNA CYRIL (800)-280-8733 DONNA@NATIONALTREE.COM	TRADE PAYABLE				\$4,527,134.54
9	NORTH AMERICAN CORPORATION 2101 CLAIRE COURT GLENVIEW, IL 60025	KRISTIE SCHNIER (847)-832-4000 KSCHNIER@NA.COM	TRADE PAYABLE				\$4,384,027.43
10	KEECO LLC 30736 WIEGMAN ROAD HAYWARD, CA 94544	ANDREA GRASSI (212)-685-9077 ANDREAG@GRASSIASSOCIATESINC.COM	TRADE PAYABLE				\$4,231,687.55
11	FEDEX P.O. BOX 371461 PITTSBURGH, PA 15250	GREGORY DI SESSA (201)-787-0091 GJDISESSA@FEDEX.COM	TRADE PAYABLE				\$3,884,415.89
12	TEMPUR-PEDIC 2 COMMERCE DRIVE CRANFORD, NJ 07016	CINDY TREAGER (859)-455-2483 CINDY.TREAGER@TEMPURSEALY.COM	TRADE PAYABLE				\$3,733,616.10
13	FACEBOOK, INC. 15161 COLLECTIONS CENTER DRIVE CHICAGO, IL 60693	MARVIN ROBLES (512)-543-2942 IDOAN@FACEBOOK.COM	TRADE PAYABLE				\$3,428,867.98
14	ARTSANA USA INC 1826 WILLIAM PENN WAY LANCASTER, PA 17601	STEVE RUBIN (877)-424-4226 STEVE.RUBIN@ARTSANA.COM	TRADE PAYABLE				\$3,323,738.80
15	LIFETIME BRANDS INC 150 EAST 58TH STREET NEW YORK, NY 10155	CAROL MARKS (609)-241-7321 CAROL.MARKS@LIFETIMEBRANDS.COM	TRADE PAYABLE				\$3,279,438.28
16	KEPLER GROUP LLC P O BOX 419271 BOSTON, MA 02241	HANNAH GROBMYER (646)-524-6896 HGROBMYER@KEPLERGRP.COM	TRADE PAYABLE				\$3,260,123.50
17	WILLIAM CARTER CO. 3438 PEACHTREE ROAD NE ATLANTA, GA 30326	VANNESIA WATKINS-BANKS (646)-677-0866 VANNESIA.WATKINS-BANKS@CARTERS.COM	TRADE PAYABLE				\$3,143,426.77
18	TESTRITE PRODUCTS CORP. 1900 S BURGUNDY PLACE ONTARIO, CA 91761	CLAUDIA VEGA (909)-605-9899 CLAUDIA.V@TESTRITE-USA.COM	TRADE PAYABLE				\$3,051,808.69
19	VERIZON BUSINESS NETWORK ONE VERIZON WAY BASKING RIDGE, NJ 07920	NORMA MCEWAN (866)-925-0077 NORMA.MCEWAN@VERIZON.COM	TRADE PAYABLE				\$2,962,792.95
20	Pinterest, Inc. 651 BRANNAN ST SAN FRANCISCO, CA 94107	COLE REUTTER (415)-62-7100 AR@PINTEREST.COM	TRADE PAYABLE				\$2,839,480.57

	Name of creditor and complete mailing address, including zip code	Name, telephone number, and email address of creditor contact	Nature of the claim (for example, trade debts, bank loans, professional services, and government contracts)	Indicate if claim is contingent, unliquidated, or disputed	Amount of unsecured claim		
					Total claim, if partially secured	Deduction for value of collateral or setoff	Unsecured claim
21	BRIDGETREE LLC 133 NORTH MAIN STREET MOORESVILLE, NC 28115	MICHELE BOVE (704)-604-8708 MBOVE@BRIDGETREE.COM	TRADE PAYABLE				\$2,658,031.85
22	CITRUS AD INTERNATIONAL INC P.O. BOX 7410138 Chicago, IL 60674	STEPHANIE RICHMOND (813)-451-4794 STEPHANIE.RICHMOND@CITRUSAD.COM	TRADE PAYABLE				\$2,639,065.54
23	KEURIG GREEN MOUNTAIN INC. PO BOX 414159 BOSTON, MA 02241	ANDREW ARCHAMBAULT (781)-460-4507 ARCHAMBAULT@KEURIG.COM	TRADE PAYABLE				\$2,637,919.04
24	THE KNOT WORLDWIDE INC PO BOX 32177 NEW YORK, NY 10087	ASHLEY BERGEN (877)-331-7752 ABERGEN@THEKNOTWW.COM	TRADE PAYABLE				\$2,628,538.02
25	SHARKNINJA SALES COMPANY 89 A STREET NEEDHAM, MA 02494	CAROL WEINBERG (855)-427-5127 CWEINBERG@SHARKNINJA.COM	TRADE PAYABLE				\$2,622,349.48
26	LENOX CORPORATION 1414 RADCLIFFE STREET BRISTOL, PA 19007	CYNTHIA LAFFERTY (732)-642-7332 CYNTHIA_LAFFERTY@LENOX.COM	TRADE PAYABLE				\$2,578,451.71
27	BLUE YONDER INC 15059 N SCOTTSDALE RD SCOTTSDALE, AZ 85254	DEBORAH COLEY (480)-308-3000 DEBORAH.COLEY@BLUEYONDER.COM	TRADE PAYABLE				\$2,483,355.00
28	F 3 METALWORX INC 12069 EAST MAIN ROAD NORTH EAST, PA 16428	LORENA UNTALAN (716)-439-8771 LUNTALAN@F3METALWORX.COM	TRADE PAYABLE				\$2,480,004.13
29	MADIX INC. 500 AIRPORT RD TERRELL, TX 75160	SCOTT SCHERBAK (800)-527-2129 SSCHERBA@MADIXINC.COM	TRADE PAYABLE				\$2,453,870.05
30	GRANITE TELECOMMUNICATIONS LLC P.O. BOX 983119 BOSTON, MA 02298	LISA BURTON (866)-847-5500 LMARIEBURTON@GRANITENET.COM	TRADE PAYABLE				\$2,413,661.88

**OMNIBUS WRITTEN CONSENT
OF THE BOARD OF DIRECTORS, MANAGERS,
OR SIMILAR GOVERNING BODY, AS APPLICABLE, OF EACH OF
THE COMPANIES SET FORTH ON EXHIBIT A ATTACHED HERETO**

April 22, 2023

We, the undersigned, are the requisite members of the board of directors, managers, or similar governing body (each, an “**Authorizing Body**” and, collectively, the “**Authorizing Bodies**”) of certain of the Bed Bath & Beyond Inc. subsidiaries set forth on **Exhibit A** attached hereto (each a “**Company**” and collectively, the “**Companies**”), and each organized and existing under the internal laws of the state of incorporation or formation, as applicable, as set forth in each Company’s charter of incorporation or applicable governing agreement. Each Authorizing Body hereby takes the following actions and adopts the following resolutions by unanimous written consent pursuant to each Company’s bylaws, limited liability company agreement, or such similar operating document and the applicable laws of the state or country of incorporation or formation, as applicable, of each Company.

1. Resolutions.

WHEREAS, the Authorizing Bodies, having reviewed and considered (i) the filing of a voluntary petition for relief for the Company under the provisions of chapter 11 of title 11 of the United States Code, 11 U.S.C. § 101 *et seq.* (as amended, the “**Bankruptcy Code**”) pursuant to applicable law and in accordance with the requirements of the Company’s governing documents and applicable law (the “**Restructuring Matters**”); and (ii) to the extent applicable, authorizing entry into and performance under the DIP Facility Documents as defined herein,

WHEREAS, the Authorizing Bodies having reviewed and considered the materials presented by the management of the Companies and the Companies’ financial and legal advisors, and having had adequate opportunity to consult such persons regarding the materials presented, obtain additional information, and to fully consider each of the strategic alternatives available to the Companies,

NOW, THEREFORE, IT IS HEREBY RESOLVED, that, pursuant to the articles of incorporation and applicable governing documents of the Companies, the undersigned do hereby adopt the following resolutions:

Chapter 11 Filing

RESOLVED, in the business judgment of the Authorizing Bodies it is desirable and in the best interest of the Companies, the stakeholders, the creditors, and other parties in interest, that each Company files or causes to be filed voluntary petitions for relief (the “**Bankruptcy Petitions**”) under the provisions of chapter 11 of the Bankruptcy Code in the United States Bankruptcy Court for the District of New Jersey, and any other petition for relief or recognition or other order that may be desirable under applicable law in the United States, and, in accordance with the requirements in each Company’s governing documents and applicable law, hereby consents to, authorizes and approves, the filing of the Bankruptcy Petitions;

RESOLVED, any director or other duly appointed officer of the Companies or of Bed Bath & Beyond (collectively, the “**Authorized Persons**”), which shall include the Chief Restructuring Officer, the Chief Executive Officer, Chief Financial Officer, General Counsel,

any Executive Vice President, or any Senior Vice President, shall be, and each of them individually hereby is, authorized and directed for and on behalf of each Company to take all actions (including, without limitation, to negotiate and execute any documents, certificates, supplemental agreements, and instruments) to act as signatory and attorney on behalf of each Company in respect of the Restructuring Matters and/or any persons to whom such Authorized Persons and/or officers delegate certain responsibilities, be, and hereby are, authorized to execute and file on behalf of each Company all petitions, schedules, lists, and other motions, papers, or documents, and to take any and all action that they deem necessary or proper to obtain such relief, including, but not limited to, any action necessary or proper to maintain the ordinary course operations of each Company's or any of its subsidiary's businesses.

Appointment of Chief Restructuring Officer

RESOLVED, that Holly Etlin be, and hereby is, appointed to serve as the Chief Restructuring Officer of each Company;

RESOLVED, the Chief Restructuring Officer shall have such authority with respect to the Companies as is described in that certain engagement letter dated as of April 21, 2023, by and among the Company and AP Services, LLC (the "Engagement Letter");

RESOLVED, that Ms. Etlin shall be and is hereby authorized to manage the chapter 11 cases and court-supervised liquidation and sale process, and shall report directly to and serve at the direction of an ad hoc committee of the following directors of the Boards, Carol Flaton, Pamela Corrie, Jonathan Foster, and Joshua Schechter, in accordance with the terms and conditions of the Engagement Letter and these resolutions;

RESOLVED, that the Engagement Letter is hereby approved, and any Authorized Person, acting alone or with one or more Authorized Persons, be, and each of them hereby is, authorized, empowered, and directed to execute, deliver, and perform each Company's obligations under the Engagement Letter on behalf of the Companies and in its name with such changes therein or additions, deletions, or modifications thereto as the Authorized Person signing the same may approve, such approval may be conclusively evidenced by such Authorized Person's execution and delivery of the Engagement Letter.

Retention of Professionals

RESOLVED, each of the Authorized Persons, be, and hereby are, authorized, empowered, and directed to employ on behalf of each Company: (i) the law firm of Kirkland & Ellis LLP and Kirkland & Ellis International LLP (together, "Kirkland") as bankruptcy counsel; (ii) the law firm of Cole Schotz as local bankruptcy counsel; (iii) Lazard as investment banker; (iv) AlixPartners LLP as restructuring advisor; (v) Deloitte as tax advisor; (vi) Kroll Restructuring Administration as claims and noticing agent; and (vii) any other legal counsel, accountants, financial advisors, restructuring advisors or other professionals the Authorized Persons deem necessary, appropriate or advisable; each to represent and assist the Companies in carrying out its duties and responsibilities and exercising its rights under the Bankruptcy Code and any applicable law (including, but not limited to, the law firms filing any pleadings or responses); and in connection therewith, the Authorized Persons, be, and hereby are authorized, empowered and directed, in accordance with the terms and conditions hereof, to execute appropriate retention agreements, pay appropriate retainers, and to cause to be filed appropriate applications for authority to retain such services; and

RESOLVED, each of the Authorized Persons, be, and hereby are, authorized, empowered and directed to execute and file all petitions, schedules, motions, lists, applications, pleadings, and other papers, and to perform such further actions and execute such further documentation that the Authorized Persons in their absolute discretion deem necessary, appropriate or desirable in accordance with these resolutions.

Use of Cash Collateral, Debtor-in-Possession Financing, and Adequate Protection

RESOLVED, to the extent applicable to the Companies, in the business judgment of the Authorizing Bodies it is desirable and in the best interest of the Companies, their stakeholders, their creditors, and other parties in interest to obtain the benefits of (i) the use of cash collateral, as such term is defined in section 363(a) of the Bankruptcy Code (“**Cash Collateral**”), which is security for certain of the Companies’ prepetition secured lenders (the “**Prepetition Secured Lenders**”) under certain credit facilities by and among the Companies, the guarantors party thereto, and the lenders party thereto; and (ii) the incurrence of debtor-in-possession financing obligations (“**DIP Financing**”) by entering into that certain Superpriority Senior Secured Debtor-in-Possession Term Loan Credit Agreement (together with all exhibits, schedules, and annexes thereto, as amended, amended and restated, supplemented, or otherwise modified from time to time, the “**DIP Credit Agreement**”) by and among Bed Bath & Beyond, certain of the Companies, the financial institutions from time to time party thereto and their successors and assigns (collectively the “**DIP Lenders**”), Sixth Street Specialty Lending, Inc. in its capacity as administrative agent for the DIP Lenders (in such capacity and together with any successor or assigns, the “**DIP Agent**”) on the terms set forth therein;

RESOLVED, in order to use and obtain the benefits of DIP Financing and the Cash Collateral, and in accordance with section 363 of the Bankruptcy Code, each Company will provide certain adequate protection to the Prepetition Secured Lenders (the “**Adequate Protection Obligations**”) as documented in proposed interim and final orders (collectively, the “**Financing Orders**”) to be submitted for approval of the Bankruptcy Court, and, to the extent that each Company is required to obtain consent from the Prepetition Secured Lenders to enter into any of the DIP Facility Documents, as defined herein, such consent has been (or will be) obtained from the Consenting Creditors;

RESOLVED, in the business judgment of the Authorizing Bodies, the form, terms, and provisions of the DIP Credit Agreements and such other agreements, certificates, instruments, receipts, petitions, motions, or other papers or documents required to consummate the transaction considered by the Financing Orders (collectively, the “**DIP Facility Documents**”), substantially in the forms circulated to the Authorizing Bodies, and each Company’s execution, delivery and performance of its obligations under the DIP Facility Documents, including without limitation the grant of security interests under the DIP Facility Documents, and any borrowings or guaranty therewith, be, and hereby are, in all respects, authorized and approved:

RESOLVED, each Company will obtain benefits from the incurrence of the borrowings under the DIP Credit Agreement and the other obligations under the DIP Credit Agreement and the other Loan Documents (as defined in the DIP Credit Agreement) which are necessary and convenient to the conduct, promotion, and attainment of the business of such Company;

RESOLVED, to the extent applicable, each Company shall be, and is hereby, authorized to enter into the DIP Facility Documents and incur the obligations thereunder (the “**DIP Obligations**”), including the borrowing of the loans under the DIP Credit Agreement, and other obligations related to the DIP Financing and to undertake any and all related transactions on

substantially the same terms as contemplated under the DIP Facility Documents, including granting liens on and security interests in its assets, including the Collateral (as defined in the DIP Credit Agreement), to the DIP Agent, and each of the Authorized Persons be, and hereby are, authorized, empowered, and directed in the name of, and on behalf of, each Company to execute, deliver, and perform all of the obligations and the transactions contemplated under each of the DIP Facility Documents in the name and on behalf of each Company, with such changes, additions, and modifications thereto as such Authorized Person shall approve, with such approval to be conclusively evidenced by such Authorized Person's execution and delivery thereof;

RESOLVED, each of the Authorized Persons be, and hereby are, authorized, in the name and on behalf of each Company, to take all such further actions, or cause all such further actions to be taken and to execute and deliver all such further agreements, documents, instruments, certificates recordings, and filings, in the name and on behalf of each Company, as in the determination of such Authorized Person shall be necessary, proper, or advisable in order to fully carry out the intent and accomplish the purposes of the foregoing resolutions and to consummate the transactions contemplated thereby, such authority to be conclusively evidenced by the execution of any document or the taking of any such action by such Authorized Person;

RESOLVED, each of the Authorized Persons be, and hereby are, authorized, in the name and on behalf of each Company, to enter into any guarantees as described or contemplated by the DIP Facility Documents or any other documents, certificates, instruments, agreements, intercreditor agreements, any extension amendment, any incremental agreement, or any other amendment required to consummate the transactions contemplated by the DIP Facility Documents and perform its obligations thereunder and to guarantee the payment and performance of the DIP Obligations of the Companies and any other guarantor thereunder;

RESOLVED, each of the Authorized Persons be, and hereby are, authorized, empowered, and directed in the name of, and on behalf of, each Company to seek authorization to incur the DIP Obligations and approval to use Cash Collateral pursuant to the Financing Orders, and any Authorized Person be, and hereby is, authorized, empowered, and directed to negotiate, execute, and deliver any and all agreements, instruments, or documents, by or on behalf of the Company, necessary to implement the postpetition financing, including the Adequate Protection Obligations to the Prepetition Secured Lenders in accordance with section 363 of the Bankruptcy Code, as well as any additional or further agreements for entry into the DIP Facility Documents and the use of Cash Collateral in connection with the chapter 11 case, which agreements may require the Companies to grant adequate protection and liens to the Prepetition Secured Lenders and each other agreement, instrument, or document to be executed and delivered in connection therewith, by or on behalf of the Companies pursuant thereto or in connection therewith, all with such changes therein and additions thereto as any Authorized Person approves, such approval to be conclusively evidenced by the taking of such action or by the execution and delivery thereof;

RESOLVED, each of the Authorized Persons be, and hereby are, authorized, directed, and empowered, in the name of, and on behalf of, each Company to take such actions and negotiate or cause to be prepared and negotiated and to execute, deliver, perform, and cause the performance of, each of the transactions contemplated by the DIP Facility Documents and such other agreements, certificates, instruments, receipts, petitions, motions, or other papers or required documents to which each Company is or will be party or any order entered into in connection with the chapter 11 case (together with the DIP Facility Documents and the Financing Orders, collectively, the "Financing Documents") and to incur and pay or cause to

be paid all related fees and expenses, with such changes, additions and modifications thereto as an Authorized Person executing the same shall approve;

RESOLVED, the Companies, as debtors and debtors-in-possession under the Bankruptcy Code be, and hereby are, authorized, empowered, and directed to incur any and all obligations and to undertake any and all related transactions on substantially the same terms as contemplated under the Financing Documents, including granting liens on its assets to secure such obligations; and

RESOLVED, each of the Authorized Persons, be, and hereby are, authorized, empowered, and directed in the name of, and on behalf of, each Company, to execute and deliver any amendments, supplements, modifications, renewals, replacements, consolidations, substitutions, and extensions of the postpetition financing or any of the Financing Documents or to do such other things which shall in his or her sole business judgment be necessary, desirable, proper, or advisable in order to perform the DIP Obligations and to give effect to the foregoing resolutions, which determination shall be conclusively evidenced by his or her or their execution thereof.

Further Actions and Prior Actions

RESOLVED, the Companies are hereby authorized to authorize (and each Company hereby authorizes) any direct or indirect subsidiary of each Company or any entity of which such Company or any subsidiary of such Company is the sole member, general partner, managing member, or equivalent manager, as applicable, to take each of the actions described in these resolutions or any of the actions authorized in these resolutions, and none of the resolutions contained herein, or action taken in furtherance hereto, shall have or cause an adverse effect on any such subsidiary or such Company's interest therein (including without limitation, any automatic dissolution, divestiture, dissociation, or like event under applicable law).

RESOLVED, in addition to the specific authorizations heretofore conferred upon the Authorized Persons, the Authorized Persons, either individually or as otherwise required by each Company's governing documents and applicable law, be, and each of them hereby is, authorized to execute, acknowledge, deliver, and file any and all agreements, certificates, instruments, powers of attorney, letters, forms, transfer, deeds and other documents on behalf of each Company relating to the Restructuring Matters.

RESOLVED, each of the Authorized Persons (and their designees and delegates) be, and hereby is, authorized and empowered, in the name of and on behalf of each Company, to take or cause to be taken any all such other and further action, and to execute, acknowledge, deliver, and file any and all such agreements, certificates, instruments, and other documents and to pay all expenses, including but not limited to filing fees, in each case as in such Authorized Person's or Authorized Persons' absolute discretion, shall be necessary, appropriate, or desirable in order to fully carry out the intent and accomplish the purposes of the resolution adopted herein.

RESOLVED, the Authorizing Bodies have received sufficient notice of the actions and transactions relating to the matters contemplated by the foregoing resolutions, as may be required by the governing documents of each Company, or hereby waives any right to have received such notice.

RESOLVED, all acts, actions, and transactions relating to the matters contemplated by the foregoing resolutions done in the name of and on behalf of each Company, which acts would have been approved by the foregoing resolutions except that such acts were taken before the adoption of these resolutions, are hereby in all respects approved, confirmed and ratified as the true acts and deeds of each Company with the same force and effect as if each such act, transaction, agreement, or certificate had been specifically authorized in advance by resolution of the Authorizing Bodies.

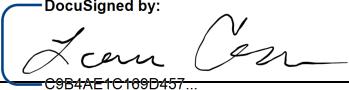
RESOLVED, any Authorized Person be, and each of them hereby is, authorized to do all such other acts, deeds and other things as each Company itself may lawfully do, in accordance with its governing documents and applicable law, howsoever arising in connection with the matters above, or in furtherance of the intentions expressed in the foregoing resolutions, including, but not limited to, the negotiation, finalization, execution and delivery of any other agreements, certificates, instruments, powers of attorney, letters, forms, transfer, deeds and other documents whatsoever as the individual acting may in his/her absolute and unfettered discretion approve, deem or determine necessary, appropriate or advisable, such approval, deeming or determination to be conclusively evidenced by said individual taking such action or the execution thereof.

* * * * *

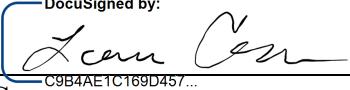
[Signature Page Follows]

IN WITNESS WHEREOF, the undersigned have executed this resolution as of the date first set forth above.

ALAMO BED BATH & BEYOND INC.

By: 
Name: Laura Crossen

BBB CANADA LP INC.

DocuSigned by:
By: 
Name: Laura Crossen
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By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

BBB CANADA LP INC.

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

BBB CANADA LP INC.

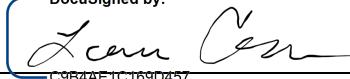
By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

Name: Pamela Corrie

BBB VALUE SERVICES INC.

DocuSigned by:
By: 
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

BBB VALUE SERVICES INC.

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

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By: _____
Name: Pamela Corrie

BBB VALUE SERVICES INC.

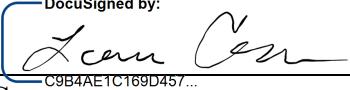
By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

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Name: Pamela Corrie

BBBY MANAGEMENT CORPORATION

DocuSigned by:
By: 
Name: Laura Crossen
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By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

BBBY MANAGEMENT CORPORATION

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

DocuSigned by:

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By: _____
Name: Pamela Corrie

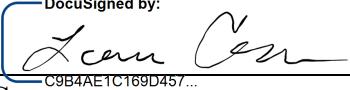
BBBY MANAGEMENT CORPORATION

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie
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BBBYCF LLC

DocuSigned by:
By: 
Name: Laura Crossen

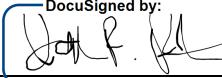
By: _____
Name: Jonathan Foster

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Name: Pamela Corrie

BBBYCF LLC

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

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By: _____
Name: Pamela Corrie

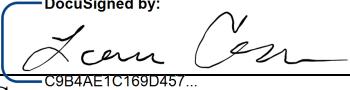
BBBYCF LLC

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie
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Pamela Corrie

BBBYTF LLC

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By: 
Name: Laura Crossen

By: _____
Name: Jonathan Foster

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Name: Pamela Corrie

BBBYTF LLC

By: _____
Name: Laura Crossen

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Name: Jonathan Foster

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By: _____
Name: Pamela Corrie

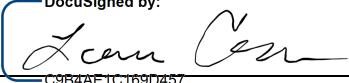
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By: _____
Name: Laura Crossen

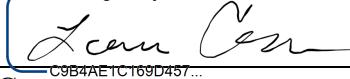
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Name: Jonathan Foster

By: _____
Name: Pamela Corrie
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Pamela Corrie

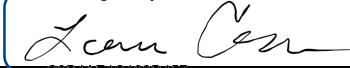
**BED BATH & BEYOND OF ANNAPOLIS,
INC.**

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By: 
Name: Laura Crossen

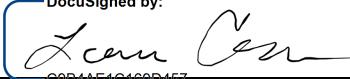
**BED BATH & BEYOND OF ARUNDEL
INC.**

DocuSigned by:
By: 
Name: Laura Crossen

**BED BATH & BEYOND OF BATON
ROUGE INC.**

DocuSigned by:
By: 
Name: Laura Crossen

**BED BATH & BEYOND OF BIRMINGHAM
INC.**

DocuSigned by:
By: 
Name: Laura Crossen

**BED BATH & BEYOND OF
BRIDGEWATER INC.**

DocuSigned by:
By: 
Name: Laura Crossen

**BED BATH & BEYOND OF CALIFORNIA
LIMITED LIABILITY COMPANY**

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

By: _____
Name: Laura Crossen

**BED BATH & BEYOND OF CALIFORNIA
LIMITED LIABILITY COMPANY**

DocuSigned by:
By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

By: _____
Name: Laura Crossen

**BED BATH & BEYOND OF CALIFORNIA
LIMITED LIABILITY COMPANY**

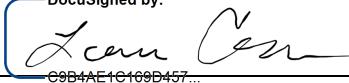
By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

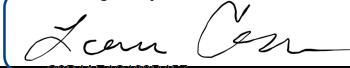
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Name: Laura Crossen

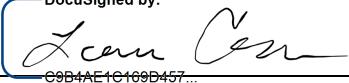
**BED BATH & BEYOND OF DAVENPORT
INC.**

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By: 
Name: Laura Crossen

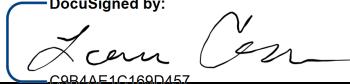
**BED BATH & BEYOND OF EAST
HANOVER INC.**

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By: 
Name: Laura Crossen

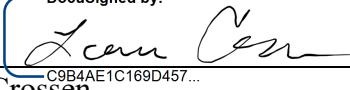
**BED BATH & BEYOND OF EDGEWATER
INC.**

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Name: Laura Crossen

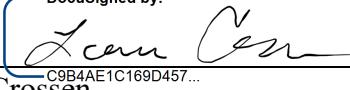
**BED BATH & BEYOND OF FALLS
CHURCH, INC.**

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Name: Laura Crossen

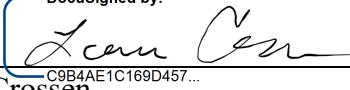
**BED BATH & BEYOND OF FASHION
CENTER, INC.**

DocuSigned by:
By: 
Name: Laura Crossen

**BED BATH & BEYOND OF FREDERICK,
INC.**

DocuSigned by:
By: 
Name: Laura Crossen

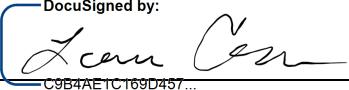
**BED BATH & BEYOND OF
GAIITHERSBURG INC.**

DocuSigned by:
By: 
Name: Laura Crossen

**BED BATH & BEYOND OF GALLERY
PLACE L.L.C.**

By: bed n' bath Stores, Inc.
Its: Sole Member

By: _____
Name: Laura Crossen

DocuSigned by:

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By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

**BED BATH & BEYOND OF GALLERY
PLACE L.L.C.**

By: bed n' bath Stores, Inc.
Its: Sole Member

By: _____
Name: Laura Crossen

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Name: Jonathan Foster

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Name: Pamela Corrie

**BED BATH & BEYOND OF GALLERY
PLACE L.L.C.**

By: bed n' bath Stores, Inc.
Its: Sole Member

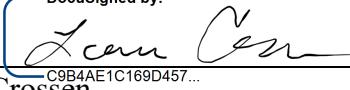
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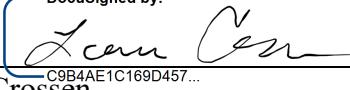
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Name: Pamela Corrie

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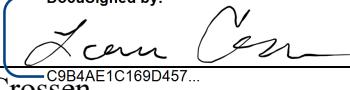
**BED BATH & BEYOND OF KNOXVILLE
INC.**

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By: 
Name: Laura Crossen

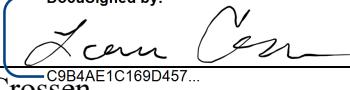
**BED BATH & BEYOND OF LEXINGTON
INC.**

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By: 
Name: Laura Crossen

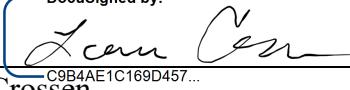
**BED BATH & BEYOND OF LINCOLN
PARK INC.**

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Name: Laura Crossen

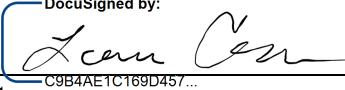
**BED BATH & BEYOND OF LOUISVILLE
INC.**

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Name: Laura Crossen

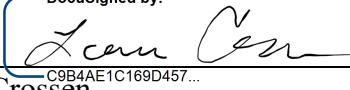
**BED BATH & BEYOND OF MANDEVILLE
INC.**

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Name: Laura Crossen

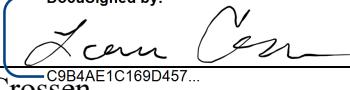
BED BATH & BEYOND OF OPRY INC.

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By: 
Name: Laura Crossen

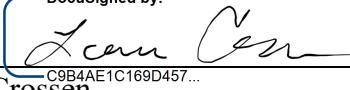
**BED BATH & BEYOND OF OVERLAND
PARK INC.**

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By: 
Name: Laura Crossen

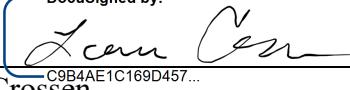
**BED BATH & BEYOND OF PALM DESERT
INC.**

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By: 
Name: Laura Crossen

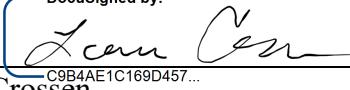
**BED BATH & BEYOND OF PARADISE
VALLEY INC.**

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Name: Laura Crossen

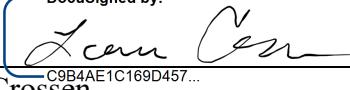
**BED BATH & BEYOND OF PITTSFORD
INC.**

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By: 
Name: Laura Crossen

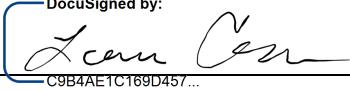
**BED BATH & BEYOND OF PORTLAND
INC.**

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Name: Laura Crossen

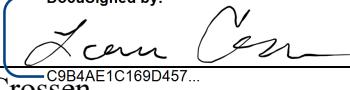
**BED BATH & BEYOND OF ROCKFORD
INC.**

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Name: Laura Crossen

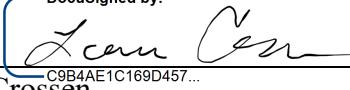
BED BATH & BEYOND OF TOWSON INC.

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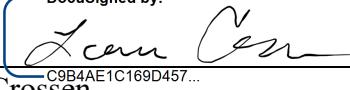
**BED BATH & BEYOND OF VIRGINIA
BEACH INC.**

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Name: Laura Crossen

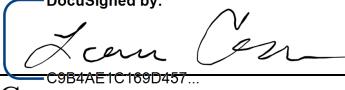
**BED BATH & BEYOND OF WALDORF
INC.**

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By: 
Name: Laura Crossen

**BED BATH & BEYOND OF
WOODBRIDGE INC.**

DocuSigned by:
By: 
Name: Laura Crossen

BED 'N BATH STORES INC.

DocuSigned by:
By: 
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

BED 'N BATH STORES INC.

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

DocuSigned by:

CDAED045469C472...

By: _____
Name: Pamela Corrie

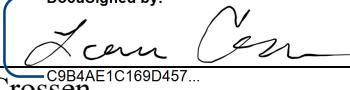
BED 'N BATH STORES INC.

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie
8BDC5CB0941C445...
DocuSigned by:
Pamela Corrie

**BED, BATH & BEYOND OF MANHATTAN
INC.**

DocuSigned by:
By: 
Name: Laura Crossen

BUY BUY BABY OF ROCKVILLE, INC.

By: _____
Name: Patty Wu

By: _____
Name: Laura Crossen

BUY BUY BABY OF ROCKVILLE, INC.

DocuSigned by:

By: _____
Name: Patty Wu
AE1BF6CA17EB4E9...

By: _____
Name: Laura Crossen

BUY BUY BABY OF TOTOWA, INC.

By: _____
Name: Patty Wu

By: _____
Name: Laura Crossen

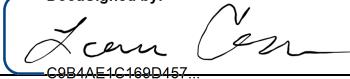
BUY BUY BABY OF TOTOWA, INC.

DocuSigned by:
By: _____
Name: Patty Wu
AE1BF6CA17EB4E9...

By: _____
Name: Laura Crossen

BUY BUY BABY, INC.

DocuSigned by:

By: 
Name: Laura Crossen

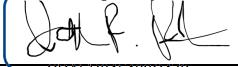
By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

BUY BUY BABY, INC.

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

DocuSigned by:

CDAE045469C472...

By: _____
Name: Pamela Corrie

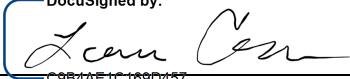
BUY BUY BABY, INC.

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie
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DocuSigned by:
Pamela Corrie

BWAO LLC

DocuSigned by:
By: 
Name: Laura Crossen

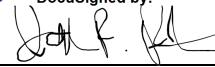
By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

BWAO LLC

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

DocuSigned by:

CDAED045469C472...

By: _____
Name: Pamela Corrie

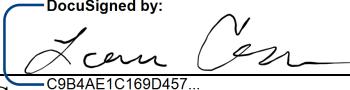
BWAO LLC

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie
8BDC5CB0941C445...
DocuSigned by:
Pamela Corrie

CHEF C HOLDINGS LLC

DocuSigned by:
By: 
Name: Laura Crossen
C9B4AE1C169D457...

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

CHEF C HOLDINGS LLC

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

DocuSigned by:

CDAED045469C472...

By: _____
Name: Pamela Corrie

CHEF C HOLDINGS LLC

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie
8BDC5CB0941C445...
DocuSigned by:
Pamela Corrie

DECORIST, LLC

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

By: _____
Name: Laura Crossen

DECORIST, LLC

By: _____
Name: Jonathan Foster

DocuSigned by:

CDAED045469C472...

By: _____
Name: Pamela Corrie

By: _____
Name: Laura Crossen

DECORIST, LLC

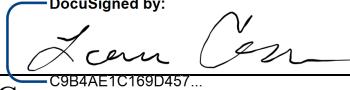
By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

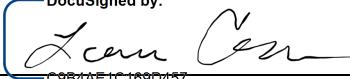
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By: _____
Name: Laura Crossen

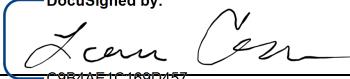
DEERBROOK BED BATH & BEYOND INC.

DocuSigned by:
By: 
Name: Laura Crossen

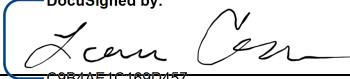
HARMON OF BRENTWOOD, INC.

DocuSigned by:
By: 
Name: Laura Crossen

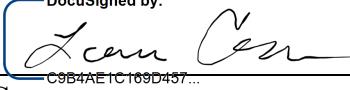
HARMON OF CALDWELL, INC.

DocuSigned by:
By: 
Name: Laura Crossen

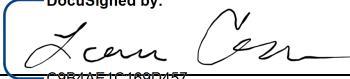
HARMON OF CARLSTADT, INC.

DocuSigned by:
By: 
Name: Laura Crossen

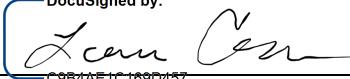
HARMON OF FRANKLIN, INC.

DocuSigned by:
By: 
Name: Laura Crossen

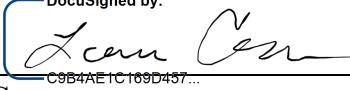
HARMON OF GREENBROOK II, INC.

DocuSigned by:
By: 
Name: Laura Crossen

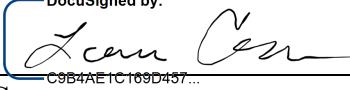
HARMON OF HACKENSACK, INC.

DocuSigned by:
By: 
Name: Laura Crossen

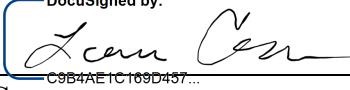
HARMON OF HANOVER, INC.

DocuSigned by:
By: 
Name: Laura Crossen

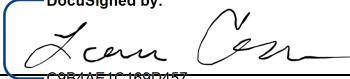
HARMON OF HARTSDALE, INC.

DocuSigned by:
By: 
Name: Laura Crossen

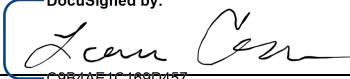
HARMON OF MANALAPAN, INC.

DocuSigned by:
By: 
Name: Laura Crossen

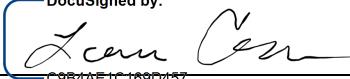
HARMON OF MASSAPEQUA, INC.

DocuSigned by:
By: 
Name: Laura Crossen

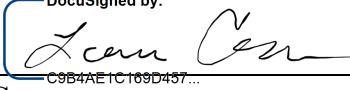
HARMON OF MELVILLE, INC.

DocuSigned by:
By: 
Name: Laura Crossen

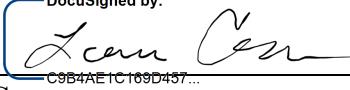
HARMON OF NEW ROCHELLE, INC.

DocuSigned by:
By: 
Name: Laura Crossen

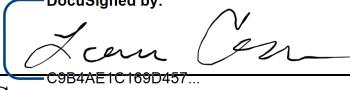
HARMON OF NEWTON, INC.

DocuSigned by:
By: 
Name: Laura Crossen

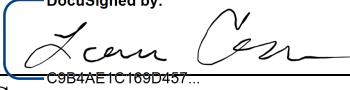
HARMON OF OLD BRIDGE, INC.

DocuSigned by:
By: 
Name: Laura Crossen

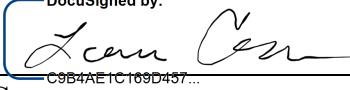
HARMON OF PLAINVIEW, INC.

DocuSigned by:
By: 
Name: Laura Crossen

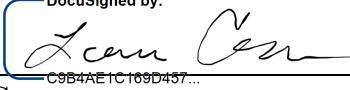
HARMON OF RARITAN, INC.

DocuSigned by:
By: 
Name: Laura Crossen

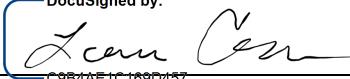
HARMON OF ROCKAWAY, INC.

DocuSigned by:
By: 
Name: Laura Crossen

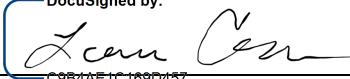
HARMON OF SHREWSBURY, INC.

DocuSigned by:
By: 
Name: Laura Crossen

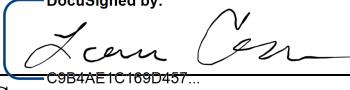
HARMON OF TOTOWA, INC.

DocuSigned by:
By: 
Name: Laura Crossen

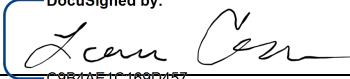
HARMON OF WAYNE, INC.

DocuSigned by:
By: 
Name: Laura Crossen

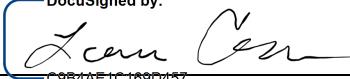
HARMON OF WESTFIELD, INC.

DocuSigned by:
By: 
Name: Laura Crossen

HARMON OF YONKERS, INC.

DocuSigned by:
By: 
Name: Laura Crossen

HARMON STORES, INC.

DocuSigned by:
By: 
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

HARMON STORES, INC.

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

DocuSigned by:

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By: _____
Name: Pamela Corrie

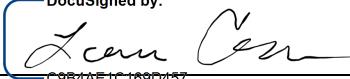
HARMON STORES, INC.

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie
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DocuSigned by:
Pamela Corrie

LIBERTY PROCUREMENT CO. INC.

DocuSigned by:
By: 
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie

LIBERTY PROCUREMENT CO. INC.

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

DocuSigned by:

CDAE0D045469C472...

By: _____
Name: Pamela Corrie

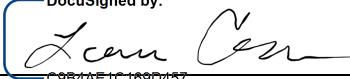
LIBERTY PROCUREMENT CO. INC.

By: _____
Name: Laura Crossen

By: _____
Name: Jonathan Foster

By: _____
Name: Pamela Corrie
DocuSigned by:
8BDC5CB0941C445...
Pamela Corrie

OF A KIND, INC.

DocuSigned by:
By: 
Name: Laura Crossen

ONE KINGS LANE LLC

By: Bed Bath & Beyond, Inc.
Its: Sole Member

DocuSigned by:
By: _____
Name: David Kastin
4B0B5C6BC6C61DB...

**SAN ANTONIO BED BATH & BEYOND
INC.**

DocuSigned by:
By: 
Name: Laura Crossen

SPRINGFIELD BUY BUY BABY, INC.

By: _____
Name: Patty Wu

By: _____
Name: Laura Crossen

SPRINGFIELD BUY BUY BABY, INC.

DocuSigned by:
By: _____
Name: Patty Wu
AE1BF6CA17EB4E9...

By: _____
Name: Laura Crossen

Exhibit A

Bed Bath & Beyond Inc.	Bed Bath & Beyond of Paradise Valley Inc.
Alamo Bed Bath & Beyond Inc.	Bed Bath & Beyond of Pittsford Inc.
BBB Canada LP Inc.	Bed Bath & Beyond of Portland Inc.
BBB Value Services Inc.	Bed Bath & Beyond of Rockford Inc.
BBBY Management Corporation	Bed Bath & Beyond of Towson Inc.
BBBYCF LLC	Bed Bath & Beyond of Virginia Beach Inc.
BBBYTF LLC	Bed Bath & Beyond of Waldorf Inc.
Bed Bath & Beyond of Annapolis, Inc.	Bed Bath & Beyond of Woodbridge Inc.
Bed Bath & Beyond of Arundel Inc.	bed 'n bath Stores Inc.
Bed Bath & Beyond of Baton Rouge Inc.	Buy Buy Baby of Rockville, Inc.
Bed Bath & Beyond of Birmingham Inc.	Buy Buy Baby of Totowa, Inc.
Bed Bath & Beyond of Bridgewater Inc.	Buy Buy Baby, Inc.
Bed Bath & Beyond of California Limited Liability Company	
Bed Bath & Beyond of Davenport Inc.	BWAO LLC
Bed Bath & Beyond of East Hanover Inc.	Chef C Holdings LLC
Bed Bath & Beyond of Edgewater Inc.	Decorist, LLC
Bed Bath & Beyond of Falls Church, Inc.	Deerbrook Bed Bath & Beyond Inc.
Bed Bath & Beyond of Fashion Center, Inc.	Harmon of Brentwood, Inc.
Bed Bath & Beyond of Frederick, Inc.	Harmon of Caldwell, Inc.
Bed Bath & Beyond of Gaithersburg Inc.	Harmon of Carlstadt, Inc.
Bed Bath & Beyond of Gallery Place L.L.C.	Harmon of Franklin, Inc.
Bed Bath & Beyond of Knoxville Inc.	Harmon of Greenbrook II, Inc.
Bed Bath & Beyond of Lexington Inc.	Harmon of Hackensack, Inc.
Bed Bath & Beyond of Lincoln Park Inc.	Harmon of Hanover, Inc.
Bed Bath & Beyond of Louisville Inc.	Harmon of Hartsdale, Inc.
Bed Bath & Beyond of Mandeville Inc.	Harmon of Manalapan, Inc.
Bed Bath & Beyond of Manhattan, Inc.	Harmon of Massapequa, Inc.
Bed Bath & Beyond of Opry Inc.	Harmon of Melville, Inc.
Bed Bath & Beyond of Overland Park Inc.	Harmon of Newton, Inc.
Bed Bath & Beyond of Palm Desert Inc.	Harmon of New Rochelle, Inc.
Harmon of Shrewsbury, Inc.	Harmon of Old Bridge, Inc.
Harmon of Totowa, Inc.	Harmon of Plainview, Inc.
Harmon of Wayne, Inc.	Harmon of Raritan, Inc.
Harmon of Westfield, Inc.	Harmon of Rockaway, Inc.
Harmon of Yonkers, Inc.	
Harmon Stores, Inc.	
Liberty Procurement Co. Inc.	
Of a Kind, Inc.	
One Kings Lane LLC	
San Antonio Bed Bath & Beyond Inc.	
Springfield Buy Buy Baby, Inc.	

Fill in this information to identify the case and this filing:	
Debtor Name	One Kings Lane LLC
United States Bankruptcy Court for the:	District of New Jersey
Case number (If known):	(State)

Official Form 202

Declaration Under Penalty of Perjury for Non-Individual Debtors

12/15

An individual who is authorized to act on behalf of a non-individual debtor, such as a corporation or partnership, must sign and submit this form for the schedules of assets and liabilities, any other document that requires a declaration that is not included in the document, and any amendments of those documents. This form must state the individual's position or relationship to the debtor, the identity of the document, and the date. Bankruptcy Rules 1008 and 9011.

WARNING -- Bankruptcy fraud is a serious crime. Making a false statement, concealing property, or obtaining money or property by fraud in connection with a bankruptcy case can result in fines up to \$500,000 or imprisonment for up to 20 years, or both. 18 U.S.C. §§ 152, 1341, 1519, and 3571.

Declaration and signature

I am the president, another officer, or an authorized agent of the corporation; a member or an authorized agent of the partnership; or another individual serving as a representative of the debtor in this case.

I have examined the information in the documents checked below and I have a reasonable belief that the information is true and correct:

- Schedule A/B: Assets-Real and Personal Property (Official Form 206A/B)*
- Schedule D: Creditors Who Have Claims Secured by Property (Official Form 206D)*
- Schedule E/F: Creditors Who Have Unsecured Claims (Official Form 206E/F)*
- Schedule G: Executory Contracts and Unexpired Leases (Official Form 206G)*
- Schedule H: Codebtors (Official Form 206H)*
- Summary of Assets and Liabilities for Non-Individuals (Official Form 206Sum)*
- Amended Schedule
- Chapter 11 or Chapter 9 Cases: List of Creditors Who Have the 30 Largest Unsecured Claims and Are Not Insiders (Official Form 204)*
- Other document that requires a declaration [List of Equity Security Holders, Corporate Ownership Statement, and Certification of Creditor Matrix](#)

I declare under penalty of perjury that the foregoing is true and correct.

Executed on

04/23/2023

MM/ DD/YYYY

Is/ *Holly Etlin*

Signature of individual signing on behalf of debtor

Holly Etlin

Printed name

Chief Restructuring Officer

Position or relationship to debtor